

Message Text

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ACTION AF-10

INFO OCT-01 ISO-00 SS-15 SP-02 SIG-03 MMO-01 SSO-00
PER-01 A-01 PM-05 EB-08 INR-10 INRE-00 ABF-01
/058 W
-----018276 142023Z /50
O 141241Z APR 78
FM AMEMBASSY MONROVIA
TO SECSTATE WASHDC IMMEDIATE 8964

LIMITED OFFICIAL USE SECTION 1 OF 2 MONROVIA 2760

STADIS////////////////////////////////////

FOR AF/MOOSE FROM AMBASSADOR

E.O. 11652: N/A
TAGS: AMGT
SUBJECT: GOAL/OBJECTIVES AND RESOURCE MANAGEMENT (GORM)

REF: A) STATE 68374, B) MONROVIA A-6, 2/19/78

1. INFORMATION BELOW, SUBMITTED IN RESPONSE TO REFTEL A,
CONTAINS THIS MISSION'S OPTIMAL PROJECTION OF PERSONNEL AND
FUNDING RESOURCE REQUIREMENTS FOR FY-80. IN SOME CASES THESE
DATA RE ESTIMATES SINCE ZZB TYPE SUBMISSIONS FOR SEVERAL
AGENCIES ARE DUE LATER AND THEIR FINAL REPORTS ARE NOT COM-
PLETE. ADDITIONAL EXPLANATIONS ARE ADDED AS APPROPRIATE.

I. TOTAL MISSION RESOURCES (OPTIMAL)

A. PERSONNEL (INCREASES BETWEEN FY-78 AND FY-80 NOTED IN
BRACKETS)

AGENCY	DIRECT HIRE	CONTRACT
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	U.S.	LOCAL	U.S.	LOCAL
STATE (INCL. 7 MSGS)	102	82 (2)	0	0 (-2)
AID (INCL. PASA.	48 (5)	52 (-6)	32 (22)	0 (-1)
EXCLUDES 2 U.S. IN SIERRA LEONE)				
ICA	4	11	0	0
VOA	15	109 (1)	0	0

DAO	6	1 (1)	1	0
USMM	8 (1)	1 (-1)	0	0
PC (STAFF)	8 (3)	10	0	0
FAA	3 (1)	0	0	0
OMEGA	0	0	0	0

TOTAL: A	194 (10)	270 (-3)	33 (22)	0 (-3)

B. PROGRAM FY-80 OPTIMAL INCREASE FY-78 TO FY-80

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STATE S&E (EXCLUDE REP FUNDS)	\$3,881,000		673,000
AID	13,300,000	7,538,000	
ICA (EXCLUDES USECF/L)	220,000		36,000
VOA (EXCLUDES EXPANSION)	2,829,000		491,000
DAO	91,000	17,700	
USMM (FMS/IMET)	1,829,000		1,129,000
PC	1,713,000	683,300	
SPECIAL SELF-HELP	20,000		10,000

TOTAL: B	\$23,883,000		\$10,578,000

C. ADMIN SUPPORT (INCLUDES FAAS, EXCLUDES FBO)

FY-80 OPTIMAL INCREASE FY-78 TO FY-80
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STATE	1,364,000		236,300
AID	1,713,000		134,000
ICA	43,000		7,500
VOA	43,000		7,400
DAO	44,000		7,600
USMM	456,000		7,300
PC	25,000		4,100
FAA	11,000		2,100
OMEGA	3,000	8	1,600

TOTAL: C	\$3,702,000		\$407,900

TOTAL B AND C
(MISSION BUDGET) \$27,585,000 \$10,985,900

II. COMMENTS

AFTER CLOSE EVALUATION OF THIS MISSION'S PROGRAM OBJECTIVES (REFAIR B) AND THE INDIVIDUAL AGENCY CONTRIBUTIONS TO FULFILLMENT OF THESE OBLIGATIONS I AM SATISFIED THAT THE RESOURCES AVAILABLE ARE BEING PRODUCTIVELY UTILIZED.

IN GENERAL TERMS WE HAVE SUFFICIENT PERSONNEL AND RESOURCES TO COMPLETE OUR NEAR-TERM GOALS. IN PROJECTING OUR RESOURCE REQUIREMENTS TO DESIRED RESULTS IN FY-80, ADDITIONAL FUNDING AND A FEW ADDITIONAL EMPLOYEES ARE REQUIRED. EXCEPT AS NOTED, INCREASES IN FUNDING REPRESENT MANDATORY INCREASES AS WELL AS EXPECTED INFLATION BETWEEN FY-78 AND FY-80 (THE INFLATION FACTOR IN LIBERIA RANGES BETWEEN 10 AND 15 PERCENT PER ANNUM.)

AID AND PEACE CORPS ARE PROGRAMS OF LONG TENTURE HERE AND THEY PROVIDE THE ECONOMIC ASSISTANCE THAT THE GOL EXPECTS AS AN INTEGRAL PART OF OUR SPECIAL RELATIONSHIP. EVEN WITHOUT THAT RELATIONSHIP THE DEVELOPMENT NEEDS OF LIBERIA WOULD OF THEMSELVES COMPEL THE USG TO PRO-LIMITED OFFICIAL USE

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VIDE ECONOMIC ASSISTANCE TO LIBERIA WITHIN A FRAMEWORK OF OUR COMMITMENT TO AID LDC'S. THE AID FIGURE FOR FY-80, WHICH MORE THAN DOUBLES THAT OF FY-78, IS SUBJECT TO REVISION AS AID IS STILL INVOLVED IN ITS ANNUAL BUDGET SUBMISSION EXERCISE. ALSO COMPARISONS WITH FY-78 ARE DECEPTIVE SINCE FUNDS OBLIGATED IN THAT YEAR WERE LOW IN TERMS OF NEW PROGRAMS WHEN COMPARED WITH THE AVERAGE YEARLY STARTS SINCE THE MID SEVENTIES (\$11 MILLION). THE FY-80 PROJECTIONS ALSO ARE BASED ON RECENT AGENCY GUIDELINES (STATE 92581) WHICH RESPOND TO THE PRESIDENT'S DETERMINATION TO INCREASE U.S. ECONOMIC ASSISTANCE. IN ADDITION THE FY-80 PROGRAM RESPONDS TO AGENCY DESIRES TO INCREASE ASSISTANCE IN HEALTH AND EDUCATION AND INCLUDES THE INCEPTION OF NEW LOANS IN THE AGRICULTURAL AND FOOD SECTORS. FINALLY, ONCE AGAIN, BASED ON NEW GUIDELINES, MAJOR INCREASES IN PERSONNEL ARE IN CONTRACT HIRE.

NOTE BY OC/T: REFERENCE APPEARS TO BE INCORRECT.

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INFO OCT-01 ISO-00 SS-15 SP-02 SIG-03 MMO-01 SSO-00
PER-01 A-01 PM-05 EB-08 INR-10 INRE-00 ABF-01
/058 W

-----019154 142022Z /50

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FM AMEMBASSY MONROVIA

TO SECSTATE WASHDC IMMEDIATE 8965

LIMITED OFFICIAL USE SECTION 2 OF 2 MONROVIA 2760

STADIS//////////

FOR AF/MOOSE FROM AMBASSADOR

THE OPTIMAL PEACE CORPS INCREASES BOTH IN
MONIES AND PERSONNEL ARE BASED ON A PROJECTED INCREASE
FROM 200 TO TPDP PEACE CORPS VOLUNTEERS. I AM STILL NOT
CONVINCED TWAT LIBERIA CAN ABSORB THIS LARGE AR INCREASE
IN VOLUNTEERS AND I WILL SCREEN CAREFULLY ANY NEW PRO-
GRAMS. IN ADDITION I AM CONCERNED ABOUT THE INCREASES
IN DIRECT HIRE PROPOSED BY BOTH AID AND PEACE CORPS AND
WILL CONTINUE TO RELY ON THE MODE PROCEDURES TO CONTROL
THESE INCREASES.

AS FOR OUR MILITARY PROGRAMS, THESE HAVE BEEN THE
SUBJECT OF NUMEROUS MESSAGES IN THE RECENT PAST, MOST
RECENTLY MONROVIA 1464 AND 1867, COMPANION MESSAGES
REQUESTED BY THE DEPARTMENT THAT GIVE THE POLITICAL
RATIONALE FOR AND DETAILS OF THE INCREASES. SUFFICE IT
HERE TO SAY WE HAVE BEEN THE TRADITIONAL PROVIDER OF
MILITARY ASSISTANCE TO THE GOL. THIS ASSISTANCE HELPS
ASSURE US ACCESS FOR OUR NATIONAL SECURITY NEEDS TO
ROBERTS INTERNATIONAL AIRPORT AND THE PORT OF MONROVIA.
LIBERIA'S MILITARY ASPIRATIONS ARE MODEST AND OUR
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ASSISTANCE ROLE PERMITS US TO INFLUENCE THE GOL TO
REMAIN ON A MODEST COURSE. IT IS IN OUR INTEREST TO
SHOW CONCERN FOR THE SECURITY OF THIS MODERATE FREE
ENTERPRISE SOCIETY SO CLOSELY IDENTIFIED WITH OUR OWN.
LASTLY LIBERIA'S MILITARY NEEDS WERE SUBJECT OF CONVER-
SATION BETWEEN THE GOL AND USG DURING PRESIDENT CARTER'S
RECENT VISIT AND USG REACTIONS TO THE GOL'S CONCERNS
WERE SUPPORTIVE.

OF ALL AFRICAN STATES, LIBERIA HAS THE CLOSEST
CULTURAL AFFINITY WITH THE U.S. OUR AMERICAN CULTURAL
CENTER WHICH IS SEEKING ONLY MODEST INCREASES IN FUNDS
FOR FY-80 ASSURES CONTINUED EXCHANGES OF INFORMATION AND

PERSONNEL AND WILL BE CHARGED WITH IMPLEMENTING THE NEW PHILOSOPHIES INHERENT IN THE CREATION OF ICA. THE CENTER ALSO HAS A ROLE TO PLAY IN THE MANAGEMENT OF OUR BI-LATERAL FOUNDATION. IN THIS REGARD THE DEPARTMENT SHOULD RECALL THAT WE ARE COMMITTED BY TREATY TO SUPPORT THE FOUNDATION. THE FY-80 CONTRIBUTION OF \$560,000. IS NOT INCLUDED UNDER I B OR C ABOVE.

AS PART OF ICA, AS THE DEPARTMENT IS AWARE, VOA WILL BE UNDERGOING AN EXPANSION PROJECT WITH THE CONSTRUCTION OF NEW TRANSMITTERS TO IMPROVE BROADCASTING TO SOUTHERN AFRICA. EXPANSION COSTS ARE ABOUT \$12 MILLION, BUT IT IS OUR UNDERSTANDING THAT THIS MONEY HAS ALREADY BEEN BUDGETED BY CONGRESS. ON EXPANSION PLANS, NOW THAT THE ISSUE OF BREWERVILLE AND THE AFRICAN PROGRAM CENTER HAS BEEN RESOLVED, ATO WILL BE MAKING SOME ALTERATIONS THERE, BUT AS OF NOW, SINCE STUDIES ARE STILL UNDERWAY, WE HAVE NO DOLLAR FIGURE.

THE DEFENSE ATTACHE HAS, OF COURSE, TRADITIONAL LIMITED OFFICIAL USE

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DUTIES AS A MEMBER OF THE DIPLOMATIC MISSION HERE, BUT IN ADDITION HE IS ACCREDITED TO FIVE OTHER WEST AFRICAN STATES. HIS C-12 BEACHCRAFT IS THE ONLY ATTACHE AIRCRAFT IN WEST AFRICA AND HE SPENDS MUCH OF HIS TIME IN SUPPORT MISSIONS FOR OTHER ATTACHES IN THE AREA.

III. REDUCTIONS

NOTED BELOW ARE 5 AND 10 PERCENT REDUCTION RECOMMENDATIONS FROM THE FY-80 OPTIMAL MISSIONWIDE BUDGET. LOWEST PRIORITY ITEMS LISTED FIRST. ESTIMATED SAVINGS IN BRACKETS.

A. 5 PERCENT REDUCTION \$1,379,000

1. CENTRALIZATION OF SUPPLY FUNCTIONS - STATE AND USAID (\$10,000)

2. SAVINGS IN STATE AND USAID ADMIN SUPPORT COSTS (\$50,000)

3. SAVINGS ACCRUED DUE TO TERP INSTALLATION - STATE (\$40,000)

4. DEFER ONE-FOURTH OF SCHEDULED REPLACEMENT OF FURNITURE, EQUIPMENT AND APPLIANCES - ALL AGENCIES (\$75,000)

5. REDUCE VEHICLE FLEETS BY 5 PERCENT - ALL AGENCIES
(\$50,000)

6. REDUCE ALL BUT ESSENTIAL OVERTIME - ALL AGENCIES
(\$15,000)

7. INCREASE PCV PROGRAM TO ONLY 250 LEVEL - PC (\$240,000)

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8. REDUCE INCREASE IN USMM PROGRAM BUDGET - USMM
(\$320,000)

9. REDUCE INCREASE IN USAID PROGRAM BUDGET - USAID
(\$579,000)

B. 10 PERCENT REDUCTION \$2,758,000

1. REDUCTIONS CITED A 1-9 ABOVE (\$1,379,000)

2. MAINTAIN PCV PROGRAM AT CURRENT LEVEL OF 200 PCVS -
P.C. (\$240,000)

3. DEFER ONE-HALF OF SCHEDULED REPLACEMENT OF FURNITURE,
EQUIPMENT AND APPLIANCES - ALL AGENCIES - IN ADDITION TO
A-4 - ALL AGENCIES (\$75,000)

4. MAINTAIN SPECIAL SELF-HELP PROGRAM AT CURRENT LEVEL
(\$10,000)

5. ADDITIONAL REDUCTION IN DESIRED INCREASES IN USMM
PROGRAM BUDGET - USMM (\$133,000)

6. ADDITIONAL REDUCTION IN DESIRED INCREASE IN USAID
PROGRAM BUDGET - USAID (\$921,000)

CARTER

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Message Attributes

Automatic Decaptioning: Z
Capture Date: 01 jan 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: n/a
Control Number: n/a
Copy: SINGLE
Draft Date: 14 apr 1978
Decaption Date: 20 Mar 2014
Decaption Note: 25 YEAR REVIEW
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 20 Mar 2014
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
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Drafter: n/a
Enclosure: n/a
Executive Order: N/A
Errors: N/A
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From: MONROVIA
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Office: ACTION AF
Original Classification: LIMITED OFFICIAL USE
Original Handling Restrictions: STADIS
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 6
Previous Channel Indicators: n/a
Previous Classification: LIMITED OFFICIAL USE
Previous Handling Restrictions: STADIS
Reference: 78 STATE 68374, 78 MONROVIA A-6
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 26 apr 2005
Review Event:
Review Exemptions: n/a
Review Media Identifier:
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
SAS ID: 2969507
Secure: OPEN
Status: NATIVE
Subject: GOAL/OBJECTIVES AND RESOURCE MANAGEMENT (GORM)
TAGS: AMGT
To: STATE
Type: TE
vdkgvwkey: odb://SAS/SAS.dbo.SAS_Docs/f64da1b0-c288-dd11-92da-001cc4696bcc
Review Markings:
Sheryl P. Walter
Declassified/Released
US Department of State
EO Systematic Review
20 Mar 2014
Markings: Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014